COCONINO COMMUNITY COLLEGE
COURSE OUTLINE

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Fall 2007
Status: Permanent

A. Identification
   1. Subject Area: Administration of Justice
   2. Course Number: AJS 274
   3. Course Title: Public Safety Leadership II
   4. Credit Hours: 3
   5. Catalog Description:
      The Coconino Community College Public Safety Leadership course is designed to provide line supervisors, middle managers, and executive level managers in public safety occupations, with current leadership training and materials, adopting Arizona Peace Officer Standards and Training, (APOST) guidelines and curriculum. Prerequisites: AJS 273. Hired and/or recommended by approved public safety agency, or approval from Coconino Community College Department Chair. Three Lecture.

B. Course Goals:
The purpose of this course is to provide advanced leadership training to line level, middle managers, and executive level managers in public safety occupations.

C. Course Outcomes:
Student will:
1. Apply modern behavioral science and leadership theories that enhance human motivation, satisfaction, and performance in the achievement of organizational goals.
2. Identify frameworks to organize knowledge and experience into effective leader actions.
3. Integrate course content into daily leadership practices.
4. Develop and achieve personal leadership to the fullest potential.

D. Course Content:
Will include:
1. The Leadership System
   a) Leadership as a Social Exchange-Bases of Power
   b) Vertical Dyad Linkage Theory
   c) Situational Leadership
   d) Transformational Leadership
   e) Stress Management
   f) Communication and Counseling Skills
   g) Integration III
   h) Assessing Your Leadership-Results of the Multi-Rater Feedback
   i) The Practice of Leadership-Leading for the Rest of Your Life

2. The Organizational System
   a) The Organization as an Open System
   b) Leading the Environment
   c) Shaping Organizational Culture
   d) Leading Change
   e) The Ethical Dimension of Leadership
   f) Integration IV
   g) Putting It All Together